

INFORMATIONAL MEMORANDUM

TO: Community Investment and Infrastructure Commissioners

FROM: Tiffany Bohee, Executive Director

SUBJECT: Performance Review and Availability and Utilization of Bayview Hunters Point Small Business Enterprise (SBE) Contractors

BACKGROUND AND SUMMARY

At the request of the Commission, the following is a summary and explanation of the following issues regarding small business contracting at the Shipyard and Candlestick Point areas:

1. Performance of James E. Roberts-Obayashi (RO) and payments to subcontractors
2. Availability and Utilization of Bayview Hunters Point SBEs

Performance of James E. Roberts-Obayashi (RO)

Al Norman of Al Norman Mechanical appeared before the Commission on May 5, 2015 and complained about slow and/or non-payment by RO on Hunters Point Shipyard Phase 1 Block 54¹. OCII staff met with Mr. Norman in April and May to discuss his situation, and since May 5th, Mr. Norman has received some additional funds from RO.

For background, Mr. Norman has a contract with RO for Block 54 worth \$2.8 million. Approximately 50% has been completed over the past 14 months. The core issue is that RO (at its own election) has been making cash advances to certain subcontractors (such as Al Norman Mechanical) against invoices that have not been paid by Lennar; and the amount of these advances, rolling over from month-to-month, exceeds the amount of invoices actually paid by Lennar in arrears. When an invoice is finally paid by Lennar, RO reduces the amount owed to a subcontractor by, first, subtracting the amount of the outstanding advances and, then, pays the residual amount owed to a subcontractor. The problem is that the accumulation of outstanding advances from month-to-month may exceed the amount of an invoice for a particular month and as a result no additional payments are made by RO for that particular invoice. RO continues to make advances, however.

¹ James E. Roberts-Obayashi (RO) is under contract by Lennar Urban to construct Blocks 50, 51, 53, and 54 at Bayview Hunters Point Shipyard. On other OCII projects, RO was the general contractor hired by Mercy Housing to construct 1180 4th Street in Mission Bay. Notice of Final Completion was filed on February 20, 2015 for 1180 4th Street and RO's final SBE attainment is 25.7% compared to its original commitment of 24.3%. Final payments to SBEs total \$14,734,218, or approx. \$800,000 greater than its commitment of \$13,920,893.

To illustrate, the following is a summary of cash advances by RO to Al Norman Mechanical and its outstanding billings.

Summary of Cash Advances by Roberts-Obayashi to Al Norman Mechanical			
Total Amount Received by RO from Lennar as of April 2015			1,203,442.00
Total Amount Advanced by RO to Al Norman Mechanical as of April 2015			1,222,497.85
Amount Advanced in Excess of payments from Lennar			(19,055.85)
Additional Advances expected in May for April Trust Funds			
Plumbing Trust - April		(40,000.00)	
Laborer Trust - April		(5,000.00)	
Suppliers - April		(25,000.00)	
			(70,000.00)
Total Outstanding Advance expected in May			(89,055.85)

Amount Invoiced by Al Norman Mechanical as of May 14, 2015			
Inv. 1354-14	3/31/2015		59,107.00
Inv. 1354-15	4/30/2015		150,703.00
TOTAL			209,810.00

Mr. Norman's March invoice of \$59,107 was paid by Lennar at the end of May; however, the amount advanced by RO exceeds \$89,000, which left a deficit of \$30,000. It is this deficit and RO's monthly advances of funds for net payroll, suppliers, and trust funds (which RO is tallying) that negate any further payments from RO to Mr. Norman for March's invoice. Hence, there is a perception that RO is not paying Mr. Norman's invoices. Details of monthly billing and advance activities are attached as Attachment 1.

Lennar is aware of the cash advances and difficulties experienced by Mr. Norman, and have requested its Capital Assistance Program consultant, Butler Enterprises Group, to provide technical assistance to Mr. Norman. Al Norman Mechanical was also provided financial assistance with mobilization funds in the form of a working capital loan several months ago. OCII staff is continuing to monitor the situation and timelines of payments from RO and Lennar.

Separately, however, OCII staff met with three other contractors that are having issues with RO: (1) Hercules Builders, (2) Presidion Builders, and (3) Three Bros Electrical. All three firms are local businesses in the Bayview Hunters Point (BVHP) area. The following summarizes the issues identified by these BVHP subcontractors.

- BVHP subcontractors have reported that RO's field supervision lacks coordination and responsiveness.
- Subcontractors are purportedly required to work out of sequence, incurring additional costs.

- RFIs (request for information) and Change Orders are stated to be processed in an untimely manner, with some not even processed.
- Change orders and work performed with signed authorization tags are reportedly being renegotiated after-the-fact in an attempt to lower costs but work appears to have been fully accepted.
- Additional costs appears to have been incurred by subcontractors as a result of ASI (architect's supplemental instruction) changes, extra work authorization tags, labor escalation, unforeseen conditions, and associated delays.

OCII staff met with two of the subcontractors on June 5th, and one of the subcontractors is planning to provide details of his complaint, likely this week, for OCII staff to investigate. OCII staff recommends a facilitated meeting with Lennar, RO, and the BVHP subcontractors to address these issues.

Availability and Utilization of Bayview Hunters Point SBEs

According to the City's Contract Monitoring Division (CMD), there are 415 local business enterprises (LBEs) certified in the construction industry in the LBE database. Of this amount, 324 are located in San Francisco and 146 are located in the BVHP area (specifically in the ZIP codes: 94124, 94107, and 94134). As expected, the majority of construction firms (116 or 36% of all San Francisco-based construction firms) are located in ZIP code 94124.

Approximately 20.7 percent of the 324 firms have performed or are performing work on OCII projects. For the BVHP area, approximately 37.7 percent of certified LBEs have worked on OCII projects; 42.2 percent of LBEs located in ZIP code 94124 have worked on OCII projects. While the percentages could increase (and staff continues to work with developers and contractors to solicit and select BVHP-area LBEs), a reasonable number of firms have worked on OCII projects. Attachment 2 is a summary of available LBEs by ZIP code and the number of LBEs on OCII projects. In addition, a detail listing of LBEs is provided for 94124, 94107, and 94134 as Attachment 3.

(Originated by Raymond Lee, Contract Compliance Supervisor)



Tiffany Bohee
Executive Director

Attachment 1: Robert-Obayashi Summary of Billings and Advances
Attachment 2: Summary Availability and Utilization of LBEs
Attachment 3: Detail Listing of Bayview Hunters Point LBEs

AI Norman Mechanical
Summary of Billings and Advances with Roberts-Obayashi
as of May 14, 2015

ATTACHMENT 1

																TOTAL To Date
AI Norman Mechanical Invoices		1354-1	1354-2	1354-3	1354-4	1354-5	1354-6	1354-7	1354-8	1354-9	1354-10	1354-11	1354-12 (COR #65)	1354-13	1354-14	1354-15
a.	Date Invoiced	3/31/2014	4/30/2014	5/31/2014	6/30/2014	7/31/2014	8/31/2014	9/30/2014	10/31/2014	11/30/2014	12/31/2014	1/31/2015	2/15/2015	2/28/2015	3/31/2015	4/30/2015
b.	Amount Invoiced	56,594.00	167,125.00	54,540.00	145,724.00	52,824.00	56,916.00	60,785.00	90,450.00	142,339.00	46,513.00	141,484.00	81,370.00	106,778.00	59,107.00	150,703.00
c.	Advances by Roberts-Obayashi	56,594.00	167,125.00	94,628.67	139,560.27	57,985.34	72,116.79	93,516.71	74,030.21	58,326.55	84,909.38	65,993.05	-	176,087.70	41,607.55	40,016.63
d.	Balance (Inv-Adv) [b - c]	-	-	(40,088.67)	6,163.73	(5,161.34)	(15,200.79)	(32,731.71)	16,419.79	84,012.45	(38,396.38)	75,490.95	81,370.00	(69,309.70)	17,499.45	110,686.37
e.	Accum Balance		-	(40,088.67)	(33,924.94)	(39,086.28)	(54,287.07)	(87,018.78)	(70,598.99)	13,413.46	(24,982.92)	50,508.03	131,878.03	62,568.33	80,067.78	190,754.15
Payment Summary from Lennar to Roberts-Obayashi (RO)																
f.	Date Received from Lennar	5/27/2014	7/21/2014	7/25/2014	8/22/2014	9/26/2014	11/4/2014	11/14/2014	12/30/2014	1/30/2015	2/20/2015	3/27/2015	4/3/2015	4/13/2015	unpaid	unpaid
g.	Amount Received from Lennar	56,594.00	167,125.00	54,540.00	145,724.00	52,824.00	56,916.00	60,785.00	90,450.00	142,339.00	46,513.00	141,484.00	81,370.00	106,778.00		1,203,442.00
h.	Days Outstanding	57	82	55	53	57	65	45	60	61	51	55	47	44	77	47
i.	Balance (Inv-Paid) [b - g]	-	-	-	-	-	-	-	-	-	-	-	-	-	59,107.00	150,703.00
j.	Accum Balance		-	-	-	-	-	-	-	-	-	-	-	-	59,107.00	209,810.00
k.	Under/(Over) Advance as of May 8, 2015 (Amount Received from Lennar - Amount Advanced from RO to AI Norman Mechanical) [g - c]															(19,055.85)

Cash Flow Analysis of Roberts-Obayashi Advances to AI Norman Mechanical and Receipt of Payments from Lennar

	Mar-14	Apr-14	May-14	Jun-14	Jul-14	Aug-14	Sep-14	Oct-14	Nov-14	Dec-14	Jan-15	see next	Feb-15	Mar-15	Apr-15	TOTAL
Cash Advanced during Month	56,594.00	167,125.00	94,628.67	139,560.27	57,985.34	72,116.79	93,516.71	74,030.21	58,326.55	84,909.38	65,993.05	-	176,087.70	41,607.55	40,016.63	1,222,497.85
Cash Received during Month	-	-	56,594.00	-	221,665.00	145,724.00	52,824.00	-	117,701.00	90,450.00	142,339.00		46,513.00	141,484.00	188,148.00	1,203,442.00
Net Cash Surplus/(Deficit)	(56,594.00)	(167,125.00)	(38,034.67)	(139,560.27)	163,679.66	73,607.21	(40,692.71)	(74,030.21)	59,374.45	5,540.62	76,345.95	-	(129,574.70)	99,876.45	148,131.37	(19,055.85)
Accumulated Balance	(56,594.00)	(223,719.00)	(261,753.67)	(401,313.94)	(237,634.28)	(164,027.07)	(204,719.78)	(278,749.99)	(219,375.54)	(213,834.92)	(137,488.97)	(137,488.97)	(267,063.67)	(167,187.22)	(19,055.85)	

Summary of SF LBE Availability and Utilization on OCII Projects*

ATTACHMENT 2

City	Zip	TOTAL No. of LBE/DBEs	Doing Business on OCII projects	% of Total
San Francisco, CA	94102 Count	4	0	0.0%
San Francisco, CA	94103 Count	32	3	9.4%
San Francisco, CA	94105 Count	7	1	14.3%
San Francisco, CA	94107 Count	22	4	18.2%
San Francisco, CA	94108 Count	1	0	0.0%
San Francisco, CA	94109 Count	5	0	0.0%
San Francisco, CA	94110 Count	27	0	0.0%
San Francisco, CA	94111 Count	3	0	0.0%
San Francisco, CA	94112 Count	19	1	5.3%
San Francisco, CA	94114 Count	1	0	0.0%
San Francisco, CA	94115 Count	4	0	0.0%
San Francisco, CA	94116 Count	21	1	4.8%
San Francisco, CA	94117 Count	2	0	0.0%
San Francisco, CA	94118 Count	8	1	12.5%
San Francisco, CA	94121 Count	5	0	0.0%
San Francisco, CA	94122 Count	13	1	7.7%
San Francisco, CA	94123 Count	2	1	50.0%
San Francisco, CA	94124 Count	116	49	42.2%
San Francisco, CA	94127 Count	3	0	0.0%
San Francisco, CA	94130 Count	3	1	33.3%
San Francisco, CA	94131 Count	7	1	14.3%
San Francisco, CA	94132 Count	6	1	16.7%
San Francisco, CA	94133 Count	2	0	0.0%
San Francisco, CA	94134 Count	8	2	25.0%
San Francisco, CA	94158 Count	3	0	0.0%
Grand Count		324	67	20.7%

*Total number of firms include Micro-LBEs, Small-LBEs, and SF-LBEs certified by SF Contract Monitoring Division and DBEs certified by CUCP (which total 57 firms in SF)

Detail Listing of SF LBE/DBEs for ZIP Codes: 94107, 94124, and 94134
(Data as of June 12, 2015)

Certification No	Doing Business on OCII Projects	Duplicate Listing CMD v. CUCP	Vendor Name	Business Address	City, State, ZIP
CMD111516939			21ST CENTURY HOME IMPROVEMENT	937 Harrison Street	San Francisco, CA 94107
CMD071716420			AAA ELECTRIC CO	1408 California Street, Suite 505	San Francisco, CA 94107
CMD101510619			ANGOTTI & REILLY INC	1000 Mariposa Street	San Francisco, CA 94107-2520
CMD021716316			BULLARD'S HEATING & AIR INC.	1255 22nd Street #D	San Francisco, CA 94107
CMD101715396			COWHEY PACIFIC DRILLING INC.	1215 Michigan Street	San Francisco, CA 94107
CMD081713958	x		DE HARO RAMIREZ GROUP	1250 Missouri Street, Ste 202	San Francisco, CA 94107
41669		D	DEHARO RAMIREZ CORPORATION	1250 Missouri Street, Ste 202	San Francisco, CA 94107
HRC031611488			E MITCHELL INC or MITCHELL E INC	1580 Indiana Street	San Francisco, CA 94107
CMD061715345	x		ECO BAY SERVICES INC	1501 Minnesota Street	San Francisco, CA 94107
SBA-LBE		D	ECO BAY SERVICES INC		San Francisco, CA 94107
HRC041616678			EVEREST WATERPROOFING & RESTORATION INC	1270 Missouri Street	San Francisco, CA 94107
HRC061613387			INTERNATIONAL FIRE INC	765 Pennsylvania Ave.	San Francisco, CA 94107-3411
CMD091611059			KIRK BUILDERS	270 Pennsylvania Ave.	San Francisco, CA 94107
HRC041612338			M H CONSTRUCTION MANAGEMENT CO INC	1630 17th Street	San Francisco, CA 94107
HRC111515745			MANN EXCAVATION	1401 Illinois Street	San Francisco, CA 94107
CMD121715552			MENENDEZ ENTERPRISES CORPORATION	521 Monterey Blvd.	San Francisco, CA 94107
CMD091715382			PACIFIC ENGINEERING & CONSTRUCTION INC	35 Stillman Street, Suite 126	San Francisco, CA 94107
CMD121612509	x		SCA ENVIRONMENTAL INC	650 Delancey Street, #222	San Francisco, CA 94107
CMD011716266			SCHMITT HEATING CO. INC.	1580 Tennessee Street	San Francisco, CA 94107
HRC081516599			SMP MACHINE INC DBA STANDARD METAL PRODUCTS	558 Bryant Street	San Francisco, CA 94107
HRC081615060			STRONG ELECTRIC & SOLAR	501 Beale Street, Suite 5D	San Francisco, CA 94107
42261			SULLIVAN THOMPSON MASONRY & RESTORATION	35 Stillman Street, Ste 103	San Francisco, CA 94107
HRC111514392	x		TOWNSEND MANAGEMENT INC	2945 3rd Street	San Francisco, CA 94107
HRC021614841			WILLIAM DECKER AND COMPANY INC	1113 Connecticut Street, Suite 6	San Francisco, CA 94107
	4	2		TOTAL COUNT 94107	22
CMD061817030			24/7 ROOTER & PLUMBING SERVICES, INC.	1070 Quezada Avenue	San Francisco, CA 94124
CMD081713808	x		A J S PAINTING DECORATING & WATERPROOFING	3801 3rd Street #616	San Francisco, CA 94124
SBA-LBE	x		A. Ruiz Construction Co. & Association Inc		San Francisco, CA 94124
HRC031615942			AA PACIFIC BUILDERS	1056 Shafter Avenue	San Francisco, CA 94124
39586		D	AJS PAINTING AND DECORATING	1325b Evans Ave.	San Francisco, CA 94124
HRC021615949	x		AL NORMAN MECHANICAL INC.	5146 Third Street	San Francisco, CA 94124
CMD021712253			AM ONE CORPORATION	1601 Galvez Avenue	San Francisco, CA 94124
CMD111713349	x		ANCO IRON & CONSTRUCTION INC	1320 Egbert Street	San Francisco, CA 94124
HRC031611305	x		ANNUZZI'S CONCRETE SERVICE INC	85 Elmira St.	San Francisco, CA 94124
39630		D	ANVIL BUILDERS	1475 Donner Avenue, 2nd Fl	San Francisco, CA 94124
CMD101616615	x		ANVIL BUILDERS INC	1475 Donner Avenue, 2nd Floor	San Francisco, CA 94124
HRC081610673	x		ASSOCIATED TERRAZZO COMPANY INC	1991 Oakdale Avenue	San Francisco, CA 94124-2003
39729		D	AZUL WORKS INC	1555 Yosemite Avenue, Suite No. 2	San Francisco, CA 94124
HRC091513394	x		B & C PAINTING & DECORATING	4026 Third Street, #301	San Francisco, CA 94124
CMD101714860			BACON PLUMBING CO INC	1698 Hudson Avenue	San Francisco, CA 94124
HRC071515703			BANNON CONSTRUCTION INC	845 Hudson Avenue	San Francisco, CA 94124
HRC051612181	x		BARRI ELECTRIC CO INC	61 Napoleon Street	San Francisco, CA 94124
CMD091716155			BAY AREA FIRESTOP INC DBA BAF SPECIALTY INC	2222 Palou Avenue	San Francisco, CA 94124
HRC071514942	x		BAY AREA LIGHTWORKS INC	1460 Yosemite Avenue	San Francisco, CA 94124
37334		D	BAY AREA LIGHTWORKS, INC.	1460 Yosemite Ave	San Francisco, CA 94124
HRC061616701			BBJ ELECTRIC INC	2200 Jerrold Avenue, Unit N	San Francisco, CA 94124
HRC071616704			BEL BUILDERS INC	93 Topeka Avenue	San Francisco, CA 94124
HRC091514949			BLUE BAY PAINTING INC	1485 Bayshore Blvd, #133	San Francisco, CA 94124
CMD051817021			CANTERA CONSTRUCTION, INC.	1325B Evans Avenue	San Francisco, CA 94124
CMD071716573			CAPAX GROUP INC	1485 Bayshore Blvd #320L	San Francisco, CA 94124
41589	x		CARNEY'S PLASTERING	1325 Evans Avenue #b	San Francisco, CA 94124
HRC051613182	x		CHIANG C M CONSTRUCTION INC dba C M CONSTRUCTION CO	2727 Jennings Street	San Francisco, CA 94124
CMD031816984			CK INTERIORS INC.	1325 Evans Ave. Suite B	San Francisco, CA 94124
33473		D	CMC TRAFFIC CONTROL SPECIALIST	3450 Third Street, Unit 3 G	San Francisco, CA 94124
CMD021713710	x		CMC TRAFFIC CONTROL SPECIALISTS dba CMC CONSTRUCTION	3450 3rd Street, Unit 3G	San Francisco, CA 94124
SBA-LBE	x		COLLIER WAREHOUSE		San Francisco, CA 94124
HRC111513721			COMPLETE FABRICATIONS, INC.	1390 Griffith Street	San Francisco, CA 94124
CMD071515387	x		CON-QUEST INC	290 Toland Street	San Francisco, CA 94124
CMD101714221			D L D CONSTRUCTION	1755 Egbert Avenue	San Francisco, CA 94124
HRC061616025	x		D LOPEZ JR.	1485 Bayshore Blvd, #432	San Francisco, CA 94124
CMD021712180			DARCY & HARTY CONSTR INC	1300 Carroll Avenue	San Francisco, CA 94124
HRC091616619	x		DAVID M SCHMITT	390 Selby Street	San Francisco, CA 94124
HRC121515647			DETAIL GENERAL INC dba DETAIL IRONWORKS	1415A Donner Avenue	San Francisco, CA 94124
40902		D	DETAIL IRONWORKS	1450 Donner Avenue	San Francisco, CA 94124
CMD031716815			E GUINN INC.	280 Newhall Street	San Francisco, CA 94124

Detail Listing of SF LBE/DBEs for ZIP Codes: 94107, 94124, and 94134
(Data as of June 12, 2015)

Certification No	Doing Business on OCII Projects	Duplicate Listing CMD v. CUCP	Vendor Name	Business Address	City, State, ZIP
41588			E. GUINN INC.	280 Newhall Street	San Francisco, CA 94124
CMD031714095	x		EAGLE ENVIRONMENTAL CONSTRUCTION	1485 Bayshore Blvd, Suite #374	San Francisco, CA 94124
CMD041715825			EAMON O'BRIEN	1485 Bayshore Blvd, Suite 302	San Francisco, CA 94124
HRC101514929			EMPIRE ENGINEERING & CONSTRUCTION INC	180 Mendell Street	San Francisco, CA 94124
38207		D	EMPIRE ENGINEERING & CONSTRUCTION, INC.	180 Mendell Street	San Francisco, CA 94124
HRC011612016	x		ESQUIVEL GRADING & PAVING INC	918 Ingerson Avenue	San Francisco, CA 94124
1296		D	ESQUIVEL GRADING & PAVING, INC.	918 Ingerson Avenue	San Francisco, CA 94124
CMD031716816			EXCELLCO COATING INC	1176 Quesada Avenue	San Francisco, CA 94124
HRC081616598			FIDATO	70 Dorman Avenue, Unit 6A	San Francisco, CA 94124
CMD011716290	x		FORTSON FLOORS INC.	6 Dorman Avenue	San Francisco, CA 94124
CMD051716065			FRONTLINE STEEL INC	2401-A Ingalls Street	San Francisco, CA 94124
HRC121511454	x		HERCULES BUILDERS	184 Mendell Street	San Francisco, CA 94124
40947		D	HERCULES BUILDERS	1184 Mendall	San Francisco, CA 94124
CMD031816995			HILLMAN ELECTRIC CORPORATION	HILLMAN ELECTRIC CORPORATION	San Francisco, CA 94124
CMD051712248			HOI'S CONSTRUCTION INC	2246 Jerrold Avenue #6	San Francisco, CA 94124
CMD011716294			HOLLAND IRON WORKS	1440 Egbert Avenue	San Francisco, CA 94124
HRC031616665			IDEAL RESTORATION INC	1499 Evans Avenue	San Francisco, CA 94124
CMD031715833			IRELAND INTERIOR SYSTEMS INC.	2200 Jerrold Avenue, Unit P	San Francisco, CA 94124
HRC081616160	x		J C METAL SPECIALISTS	2708 Ingalls Street	San Francisco, CA 94124
35236		D	J C METAL SPECIALISTS INC	2708 Ingalls Street	San Francisco, CA 94124
SBA-LBE		D	J C METALS SPECIALISTS		San Francisco, CA 94124
CMD041714662			J MA CONSTRUCTION	33 Dorman Avenue	San Francisco, CA 94124
CMD091712892	x		K C CUSTOM BUILDERS INC.	1100 Thomas Avenue	San Francisco, CA 94124
CMD091714979			KCK BUILDERS INC	1320 Egbert Ave. Suite B	San Francisco, CA 94124
CMD011811088			KOROTKIN ASSOCIATES	21 Patterson Street	San Francisco, CA 94124
CMD071712048			L C GENERAL ENGINEERING & CONSTRUCTION INC	1596 Hudson Avenue	San Francisco, CA 94124
CMD111713339			LIBERTY BUILDERS	4917 Third Street	San Francisco, CA 94124
7668		D	LIBERTY BUILDERS	4917 Third Street	San Francisco, CA 94124
CMD021816971			LIGHT-FRAME CONSTRUCTION	1325-B Evans Avenue Suite 106	San Francisco, CA 94124
HRC061515676			LUO MARBLE & TILE INC	1370 Marin Street	San Francisco, CA 94124
HRC091614266	x		M C METAL INC	1347 Donner Avenue	San Francisco, CA 94124
HRC121514491	x		M HERNANDEZ CONSTRUCTION INC DBA HERNANDEZ ENGINEERING	850 Rankin Street	San Francisco, CA 94124
34829		D	M. HERNANDEZ CONSTRUCTION INC	850 Rankin Street	San Francisco, CA 94124
SBA-LBE			MARK OLSON ELECTRIC		San Francisco, CA 94124
CMD011716636			METAL DESIGN AND STRATEGY INC	2125 Ingalls Street	San Francisco, CA 94124
CMD101616760			MICHAEL HAMMAN GENERAL CONTRACTOR	702 Earl Street	San Francisco, CA 94124
HRC111514959			MICHAEL HEAVEY CONSTRUCTION INC.	2225 Ingalls Street	San Francisco, CA 94124
HRC101516472			MISSION CONSTRUCTORS, INC	2177 Jerrold	San Francisco, CA 94124
41655		D	MISSION CONSTRUCTORS, INC.	2177 Jerrold Ave., #201	San Francisco, CA 94124
CMD051710633	x		MITCHELL ENGINEERING	1395 Evans Avenue	San Francisco, CA 94124
CMD041716836			NETWORK MANAGEMENT CORPORATION	1485 Bayshore Blvd., Suite 392	San Francisco, CA 94124
35198		D	NTK CONSTRUCTION INC	501 Cesar Chavez Street, Suite 123	San Francisco, CA 94124
SBA-LBE	x		NTK CONSTRUCTION, INC		San Francisco, CA 94124
HRC051612560	x		NUOVA CASTILLA IRONWORKS INC	1555 Galvez Avenue, Suite 200	San Francisco, CA 94124
SBA-LBE	x		O'BRIEN MECHANICAL INC II		San Francisco, CA 94124
HRC091616194	x		O'GRADY PLUMBING	1610 Evans Avenue	San Francisco, CA 94124
CMD101611565			OLIVER TRANSBAY CONSTRUCTION INC	1485 Bayshore Blvd., Suite 421	San Francisco, CA 94124
35209		D	OLIVER TRANSBAY CONSTRUCTION INC	1485 Bayshore Boulevard Suite B145-421	San Francisco, CA 94124
CMD081715362	x		ON THE LEVEL CONCRETE	1485 Bayshore Blvd, Suite 122	San Francisco, CA 94124
40678		D	ON THE LEVEL CONCRETE	1485 Bayshore Blvd #317	San Francisco, CA 94124
HRC041613504			P & J UTILITY CO	41 Dorman, Suite 1	San Francisco, CA 94124
CMD041616999	x		PACIFIC BAY BUILDERS, INC.	501 Cesar Chavez Street. Suite 107A	San Francisco, CA 94124
CMD121712319			PEACOCK INTERIORS & GALLERY INC	1960 Carroll Avenue	San Francisco, CA 94124
CMD011711578	x		PHOENIX ELECTRIC CO	1350 Van Dyke Avenue	San Francisco, CA 94124
33448		D	PHOENIX ELECTRIC COMPANY	1350 Van Dyke Avenue	San Francisco, CA 94124
CMD011711396	x		PIONEER CONTRACTORS INC	1485 Armstrong Ave.	San Francisco, CA 94124
35999		D	PIONEER CONTRACTORS INC	1485 Armstrong Avenue	San Francisco, CA 94124
SBA-LBE		D	PIONEER CONTRACTORS INC		San Francisco, CA 94124
HRC051615084			PRECISION ENGINEERING INC	1939 Newcomb Avenue	San Francisco, CA 94124
HRC051616075	x		PRESIDIO BUILDERS	1485 Bayshore Blvd, #375	San Francisco, CA 94124
37397	x		PRIORITY ARCHITECTURAL GRAPHICS, INC.	1596 Hudson Avenue	San Francisco, CA 94124
3065			PSC ASSOCIATES, INC	1485 Bayshore Boulevard, # 104	San Francisco, CA 94124
CMD011616957			R & I GLASSWORKS	1325-B Evans Ave.	San Francisco, CA 94124
42596		D	R & I GLASSWORKS	1325-b Evans Avenue	San Francisco, CA 94124
CMD091514842	x		RELIAANCE ENGINEERING INC	Pier 96 Administration Building	San Francisco, CA 94124

Detail Listing of SF LBE/DBEs for ZIP Codes: 94107, 94124, and 94134
(Data as of June 12, 2015)

Certification No	Doing Business on OCII Projects	Duplicate Listing CMD v. CUCP	Vendor Name	Business Address	City, State, ZIP
34998		D	RELIANCE ENGINEERING INC	Pier 96 Admin Bldg	San Francisco, CA 94124
HRC121515892			ROBERT YICK COMPANY INC.	261 Bayshore Blvd	San Francisco, CA 94124
CMD051715290			ROEBUCK CONSTRUCTION INC	1780 Oakdale Avenue	San Francisco, CA 94124
HRC061614845	x		RT WESTERN, INC/DBA RT WESTERN CONSTRUCTION SERVICES	160 Mendell Street	San Francisco, CA 94124
CMD021814226			RUBECON BUILDERS	3450 Third Street, Bldg. 1B	San Francisco, CA 94124
41661		D	RUBECON BUILDERS INC.	3450 Third Street, Building 1b	San Francisco, CA 94124
HRC071611385	x		S & L PAYTON INC	1620 Armstrong Street	San Francisco, CA 94124
HRC031614212			S2H CONSTRUCTION GROUP	1420 Van Dyke Avenue	San Francisco, CA 94124
HRC091615091			SCHEMBRI CONSTRUCTION CO INC	1485 Bayshore Blvd., #130	San Francisco, CA 94124
HRC091514235			SECURITY ELECTRIC INC	1555 Yosemite Ave. #44	San Francisco, CA 94124
CMD011716785			SETON PACIFIC CONSTRUCTION	2095 Jerrold Avenue, Suite 217	San Francisco, CA 94124
41580			SF&S CLEANING SERVICES	1333 Evans Ave., Suite 103	San Francisco, CA 94124
HRC051616691	x		SLATER CUSTOM PAINTING	1574 McKinnon Avenue	San Francisco, CA 94124
HRC061516572	x		SOLHER IRON INC	1555 Galvez Avenue, Suite 400	San Francisco, CA 94124
CMD071716848			SONHEI CONSTRUCTION ENGINEERING	2246 Jerrold Avenue, Suite 4	San Francisco, CA 94124
HRC021613066	x		SPENCER MASONRY	1485 Bayshore Blvd., #147	San Francisco, CA 94124
32266		D	SPENCER MASONRY	1485 Bayshore Blvd., #147	San Francisco, CA 94124
CMD081710028			STARLITE ELECTRIC INC	1465 Carroll Avenue	San Francisco, CA 94124
32663		D	STARLITE ELECTRIC INC	1465 Carroll Ave	San Francisco, CA 94124
CMD111615335	x		THREE BROTHERS ELECTRICAL CONTRACTORS	1485 Bayshore Blvd, #375	San Francisco, CA 94124
CMD051715324			TLK STEEL INC.	1300 Van Dyke Ave., Suite D	San Francisco, CA 94124
HRC081611415	x		TOM'S METAL SPECIALIST DBA TOM'S WELDING AND FABRICA	1416 Wallace Avenue	San Francisco, CA 94124
32969		D	TOWNSEND MANAGEMENT INC	P.o. Box 24442	San Francisco, CA 94124
CMD031715269			TP WINDOWS INC. DBA SF WINDOW FACTORY/UNITED GLASS A	64 Dorman Avenue	San Francisco, CA 94124
HRC111512508			TRINET CONSTRUCTION INC	2560 Marin Street	San Francisco, CA 94124
CMD061716641			TSM GENERAL BUILDING CONTRACTOR	5191 Third Street, #3	San Francisco, CA 94124
HRC031615307	x		TURNER GROUP CONSTRUCTION	1485 Bayshore, Suite 320D	San Francisco, CA 94124
SBA-LBE	x		UNITED CALIFORNIA GLASS & DOOR		San Francisco, CA 94124
HRC021613388			UNIVERSAL ELECTRIC A DIVISION OF PACIFIC AUXILIARY FIRE AL	95 Boutwell Street	San Francisco, CA 94124-1903
CMD061813303			VALUE FIRE PROTECTION INC	1260 Egbert Ave., Suite B	San Francisco, CA 94124
HRC051614679	x		WATERTIGHT RESTORATION INC	501 Cesar Chavez Street, Suite 202A	San Francisco, CA 94124
CMD031714463	x		WESTERN ADDITION DRYWALL	280 Newhall Street	San Francisco, CA 94124
CMD021715241			WESTERN PACIFIC TECHNOLOGIES INC	1201 Shafter Avenue	San Francisco, CA 94124
HRC081515613			WESTERN PLUMBING & HEATING CO., INC.	888 Marin Street	San Francisco, CA 94124
CMD121614687			WIZARD OF METALS INC	1265 Van Dyke Avenue	San Francisco, CA 94124
SBA-LBE			Yerba Buena Engineering & Construction Inc		San Francisco, CA 94124
38612	x		YOLANDA'S CONSTRUCTION ADMINISTRATION & TRAFFIC CON	280 Newhall Street	San Francisco, CA 94124
HRC051610817			YUM'S MECHANICAL CO INC	1649 Jerrold Ave.	San Francisco, CA 94124
	49	27		TOTAL COUNT 94124	116
HRC041615008			APADANA ENGINEERING INC	5 Thomas Mellon Circle #154	San Francisco, CA 94134
37715		D	APADANA ENGINEERING, INC.	5 Thomas Mellon Circle, Suite 154	San Francisco, CA 94134
HRC061514936			CAL STATE CONSTRUCTORS INC	5 Thomas Mellon Circle, Suite 103	San Francisco, CA 94134
CMD041716369	x		GECMS INC DBA GIRON CONSTRUCTION	5 Thomas Mellon Circle, Suite 155	San Francisco, CA 94134
40116		D	GIRON CONSTRUCTION	5 Thomas Mellon Circle, Suite 108	San Francisco, CA 94134
HRC081514935			INNOVATIVE WINDOWS INC	2636 San Bruno Avenue	San Francisco, CA 94134
CMD041816499			JOHN BERTOLDI INCORPORATED	150 Executive Park Blvd, Suite 4525	San Francisco, CA 94134
CMD041815609	x		LIBERTY ELECTRIC OF SAN MATEO INC	5 Thomas Mellon Circle, #206	San Francisco, CA 94134
CMD121715318			PUMP REPAIR SERVICE COMPANY	405 Allan Street	San Francisco, CA 94134
HRC081615301			SAN FRANCISCO LANDSCAPES	256 Talbert Street	San Francisco, CA 94134
	2	2		TOTAL COUNT 94134	8